

# Agenda

**Meeting: Elizabeth Line Committee**

**Date: Thursday 24 March 2022**

**Time: 10:00am**

**Place: Conference Rooms 1 and 2,  
Ground Floor, Palestra, 197  
Blackfriars Road, London SE1  
8NJ**

## Members

Heidi Alexander (Chair)

Anne McMeel (Vice-Chair)

Prof Greg Clark CBE

Seb Dance

Dr Nelson Ogunshakin OBE

Mark Phillips

Kathryn Cearns OBE (Department for  
Transport Observer)

Sarah Atkins

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

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## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Sue Riley, Secretariat Officer; Email: [sueriley@tfl.gov.uk](mailto:sueriley@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Wednesday 16 March 2022

**Agenda  
Elizabeth Line Committee  
Thursday 24 March 2022**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interest**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take any part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Committee held on 26 January 2022  
(Pages 1 - 6)**

General Counsel

**The Committee is asked to approve the minutes of the meeting of the Committee held on 26 January 2022 and authorise the Chair to sign them.**

**4 Matters Arising and Actions List (Pages 7 - 10)**

General Counsel

**The Committee is asked to note the updated actions list.**

**5 Safety Update (Pages 11 - 14)**

Chief Executive Officer, Crossrail and Chief Operating Officer, Elizabeth line

**The Committee is asked to note the paper.**

**6 Elizabeth Line Readiness (Pages 15 - 18)**

Director, Elizabeth line

**The Committee is asked to note the paper.**

**7 Project Status Update** (Pages 19 - 24)

Chief Executive Officer, Crossrail

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**8 Finance and Risk Update** (Pages 25 - 28)

Chief Finance Officer, Crossrail and Divisional Finance Director, London Underground

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**9 Project Representative Report** (Pages 29 - 30)

Chief Executive Officer, Crossrail

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**10 Elizabeth Line Programme Assurance Update** (Pages 31 - 44)

Director of Risk and Assurance

**The Committee is asked to note the paper and the supplementary information in Part 2 of the agenda and approve the Integrated Audit and Assurance Schedule set out in Appendix 4.**

**11 Members' Suggestions for Future Discussion Items** (Pages 45 - 48)

General Counsel

**The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.**

**12 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

### **13 Date of Next Meeting**

Wednesday, 25 May 2022 at 10.00am.

### **14 Exclusion of Press and Public**

**The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

### **Agenda Part 2**

### **15 Project Status Update (Pages 49 - 52)**

**Exempt supplemental information relating to the item on Part 1.**

### **16 Finance and Risk Update (Pages 53 - 62)**

**Exempt supplemental information relating to the item on Part 1.**

### **17 Project Representative Report (Pages 63 - 132)**

**Exempt supplemental information relating to the item on Part 1.**

### **18 Elizabeth Line Programme Assurance Update (Pages 133 - 152)**

**Exempt supplemental information relating to the item on Part 1.**